



# GREENHOUSE GAS PROTOCOL

## Financial Sector Guidance Scoping Workshop February 25, 2013



### Agenda

- What is GHG Protocol
- Current activities
- Standards and guidance development process
- Financial sector guidance
  - Background
  - Objectives
  - Process and opportunities for participation
- Questions and answers





## About the Greenhouse Gas (GHG) Protocol

The GHG Protocol was launched in 1998 by



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wbcasd

Multi-stakeholder partnership of businesses, NGOs, governments and others

**GHG Protocol's Vision:** Empower the world to avoid and respond to climate change through the wide use of internationally accepted greenhouse gas standards and practices

**GHG Protocol's Mission:** Provide the foundation for comprehensive measurement and management strategies to reduce emissions and drive more efficient, resilient, and profitable businesses and organizations

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## GHG Protocol Approach

Offers full suite of  
freely available  
GHG Standards

Provides sector  
guidance, tools  
and training

International,  
inclusive and  
balanced  
stakeholder process

Road tested by  
diverse group of  
companies

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## GHG Protocol Standards

**Corporate Standard**

**Product Life Cycle Standard**

**Project Protocol**

**Corporate Value Chain (Scope 3) Standard**

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## Building Capacity and Adoption

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**World Business Council for Sustainable Development**

**GHG Protocol Standards**

**CARBON DISCLOSURE PROJECT**

**ISO 14064**

**CLIMATE LEADERS**  
U.S. Environmental Protection Agency

**THE CONSUMER GOODS FORUM**

**Programa Brasileiro GHG Protocol**

**SUSTAINABILITY CONSORTIUM**

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## Standards and Guidance under Development

	Agriculture Guidance	Scope 2 Guidance	Mitigation Accounting Standard	City Accounting Standard	Financial Sector Guidance
<b>overview</b>	How to account for emissions from agriculture companies	How to account for renewable energy purchases and related instruments	How to account for reductions from mitigation policies and actions	How to account for full value chain emissions from cities	How a financial company accounts for investments and lending
<b>anticipated availability</b>	Sept 2012	Spring 2013	Early 2014	Late 2013	Late 2014
<b>how to participate</b>	Membership in stakeholder group; road-test	Membership in stakeholder group	Membership in stakeholder group; road-test standard	Membership in stakeholder group; road-test standard	Membership in TWG or stakeholder group; road-test guidance

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## Additional Sector Guidance Development

- ICT sector guidance for product GHG inventories in partnership with Carbon Trust and the Global e-Sustainability Initiative (GeSI)
- WBCSD-led Scope 3 chemical sector guidance
- UK NHS Pharmaceutical and Medical Device Sector Guidance for Product Accounting
- Product Rule for Concrete led by University of Washington and the Carbon Leadership Forum



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## Example of a Process Underlying the Development of GHGP Standards

**2300+** Participants in the stakeholder process

**169** Sets of written comments received

**60** Number of road testers

**55** Countries represented

**12** In-person stakeholder events

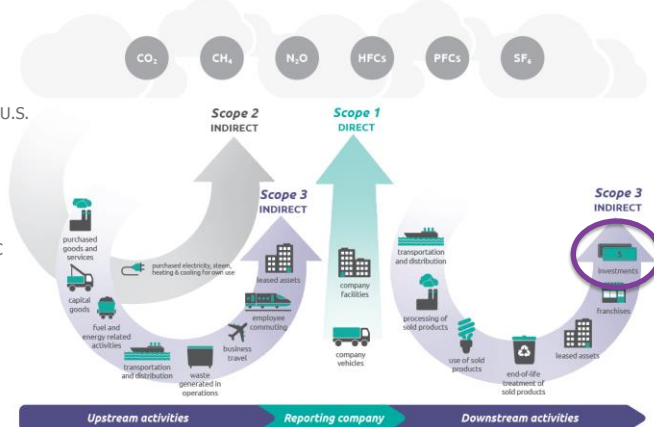
**3** Years spent completing the standards



## Financial Sector Guidance

- The GHG Protocol Scope 3 Standard provides a framework for reporting value chain emissions, including emissions from lending and investments
- A financial sector workgroup was engaged in Scope 3 Standard development

- Barclays Capital
- Citi
- Credit Suisse
- Export-Import Bank of the U.S.
- IDB
- IFC
- KFW Development Bank
- National Australia Bank
- PaxWorld Management LLC
- Sovereign





## Scope 3 Standard Business Goals

1. Identify and understand risks and opportunities
2. Identify reduction opportunities, set reduction targets and track performance
3. Engage value chain partners
4. Enhance stakeholder information and corporate reputation

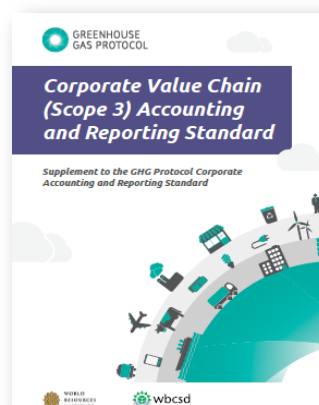


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## Why is Financial Sector Guidance a High Priority?

- Majority of financial sector emissions are associated with investments
- Increasing external pressure on banks to account for emissions from lending and investments
- Scope 3 provides a framework for reporting emissions from investments
- Stakeholders have indicated that more sector-specific guidance is needed to enable financial institutions to report on the full impacts from investments



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## In the Scope 3 Standard, some investments types are required to be reported and others are optional

### Required to be reported in Scope 3:

- **Equity investments made using the company's own capital** (including investments in subsidiary companies; associate companies; joint ventures; and investments made using the company's own capital where the investor has neither financial control nor significant influence)
- **Debt investments with known use of proceeds** (including corporate debt holdings and commercial loans with known use of proceeds, i.e., where the use of proceeds is identified as going to a particular project, such as to build a specific power plant)
- **Project finance** (long term financing of projects as either sponsor or financier)



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## In the Scope 3 Standard, some investments types are required to be reported and others are optional

### Optional in Scope 3:

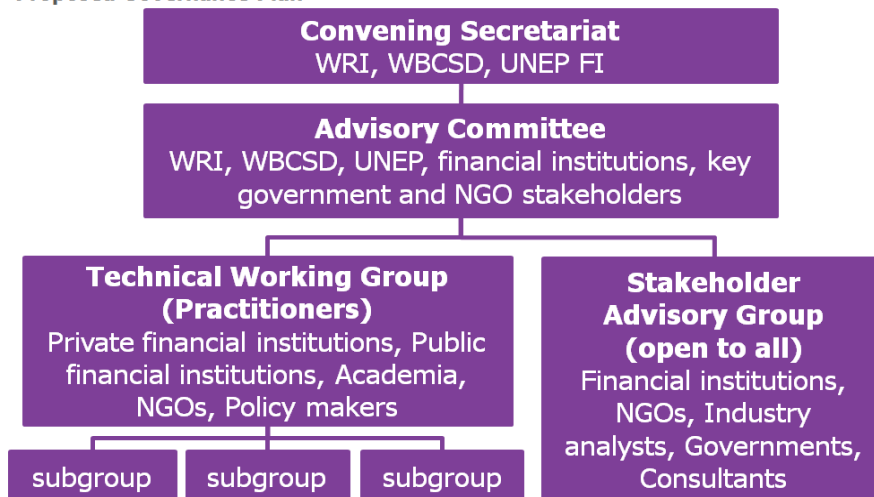
- **Debt investments without known use of proceeds** (general corporate purposes debt holdings, such as bonds or loans, held in the reporting company's portfolio where use of proceeds is not specified)
- **Managed investments and client services** (including investment and asset management – equity or fixed income funds managed on behalf of clients, using clients' capital)
- **Other investments or financial services**



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### Proposed Governance Plan



### Options for Participation

- Technical Working Group participation
- Road testing draft guidance
- Stakeholder Advisory Group participation
- Contribute funding





**Thank You**

**Questions?**

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[GHGprotocol.org](http://GHGprotocol.org)


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## Financial Sector Guidance

### Results of the scoping survey


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[www.ghgprotocol.org](http://www.ghgprotocol.org)



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## Who responded to the survey?



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107 respondents completed the survey

Respondents by organization type:


Organization Type	Percentage
Commercial Banks	29%
Consultancy	20%
Development Banks	5%
State Banks	4%
Export-Import Banks	2%
Asset manager	7%
Insurance	4%
Investment advisor	1%
Pension fund	1%
Other	5%
Government department	3%
Data provider	3%
Academic	3%
Media	1%

Respondents by region:

Region	Percentage
Europe	41%
North America	28%
Latin America	12%
Asia	7%
Unknown	7%
Australia	3%
Africa	2%


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[www.ghgprotocol.org](http://www.ghgprotocol.org)



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## Who responded to the survey?




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<p>2° Investing Initiative 5th PL Achmea Allianz SE ASN Bank Banco do Brasil, S.A. Banco General, S.A. Banco Pichincha C.A. BankTrack Beco, (part of Ernst &amp; Young) Bicbanco - Banco Industrial e Comercial Bloomberg LP BSR Carbon Disclosure Project CBRE Ceres CIRAIG Citi Climate Focus Crédit Andorrà Crédit Suisse Defra Desjardins Group Earth Capital Partners EBRD Eco-centric Carbon Management EFIC Emporiki Bank of Greece Environmental Investment Organisation</p>	<p>Environment Agency Active Pension Fund ERM Ethical Markets Media Export Development Canada Factor CO2 Fira Banco de Mexico FMO GFAI Investimentos Helm Bank HSBC IDLC Finance Limited Inter-American Development Bank (IDB) International Rivers Itau Unibanco JPMorgan Chase Land Bank of the Philippines London School of Business and Finance MAPFRE Myclimate National Australia Bank ODI Oeco Capital Lebensversicherung AG Pax World Management LLC PE INTERNATIONAL Portigon AG Preventable Surprises PricewaterhouseCoopers Profundo Rainforest Action Network</p>	<p>RBS Royal Bank of Canada S2 Sustainability Consultants Santam Ltd SEB Second Nature Shareholder Association for Research and Education (SHARE) Singapore Management University South Pole Carbon Standard Bank Start2see State Street Corporation SulAmérica Seguros, Previdência e Investimentos TD Bank Group The Carbon Accounting Company The CMG Consultancy The Pembina Institute Trucost Plc UniCredit SpA Verco Wells Fargo Westpac Bank Wipro WSP Environment &amp; Energy WWF Germany WWF Sweden YES BANK Ltd.</p>
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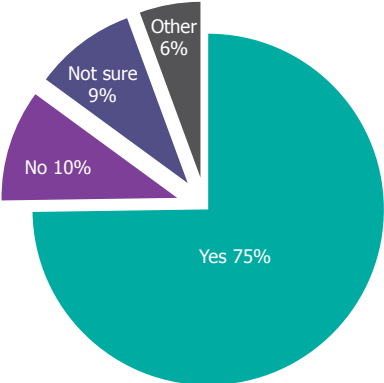
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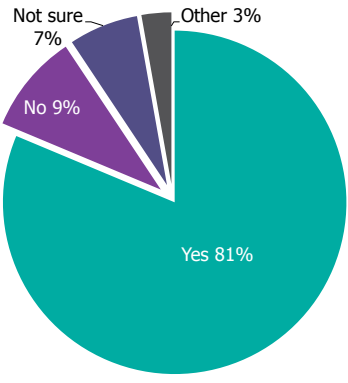
  

**Key question 1:** Is measuring and reporting emissions associated with lending and investments an important business issue?



Response	Percentage
Yes	75%
No	10%
Not sure	9%
Other	6%

**Key question 2:** Is there a significant and long-term need for standardized methodologies/guidance for measuring financed emissions?



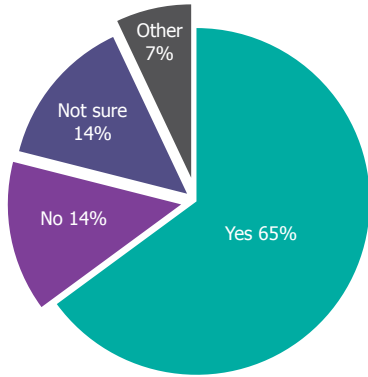
Response	Percentage
Yes	81%
No	9%
Not sure	7%
Other	3%

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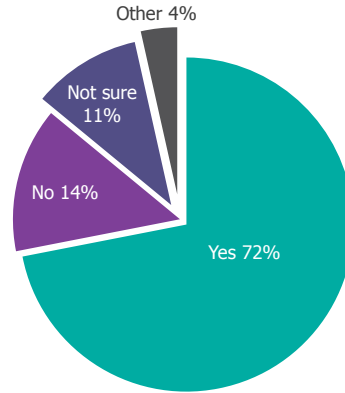
**Key question 1 (FIs only):**  
Is measuring and reporting emissions associated with lending and investments an important business issue?



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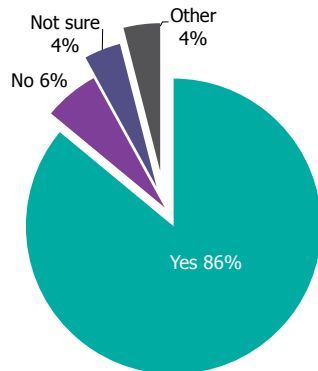
**Key question 2 (FIs only):** Is there a significant and long-term need for standardized methodologies/guidance for measuring financed emissions?



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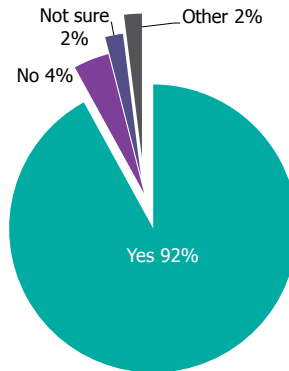
**Key question 1 (non-FIs only):** Is measuring and reporting emissions associated with lending and investments an important business issue?



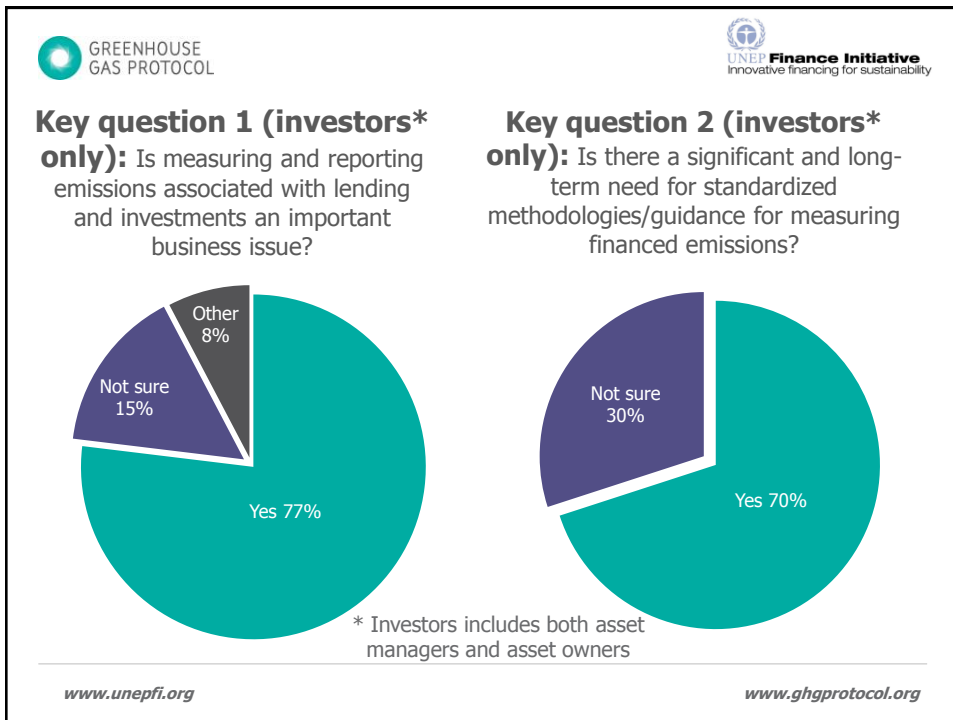
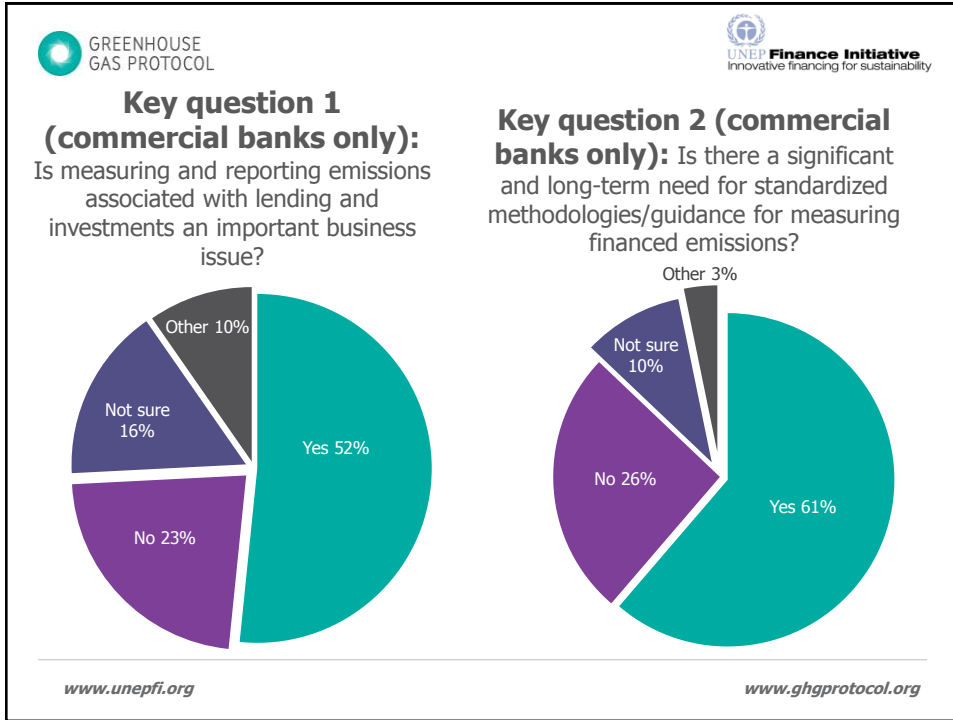
[www.unepfi.org](http://www.unepfi.org)



**Key question 2 (non-FIs only):** Is there a significant and long-term need for standardized methodologies/guidance for measuring financed emissions?



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## Reasons why respondents said this is an important business issue and that there is a need for guidance

- Risk management
- To identify business opportunities and GHG reduction opportunities
- To facilitate target setting/track reductions
- To enhance accountability/transparency (and reputation)
- To enable comparability/benchmarking
- To harmonize proliferating methodologies
- To harmonize information requested of investees/borrowers
- To increase reliability/credibility of the methods
- Guidance would assist financial institutions that are undertaking this complex task
- To prevent "greenwashing"



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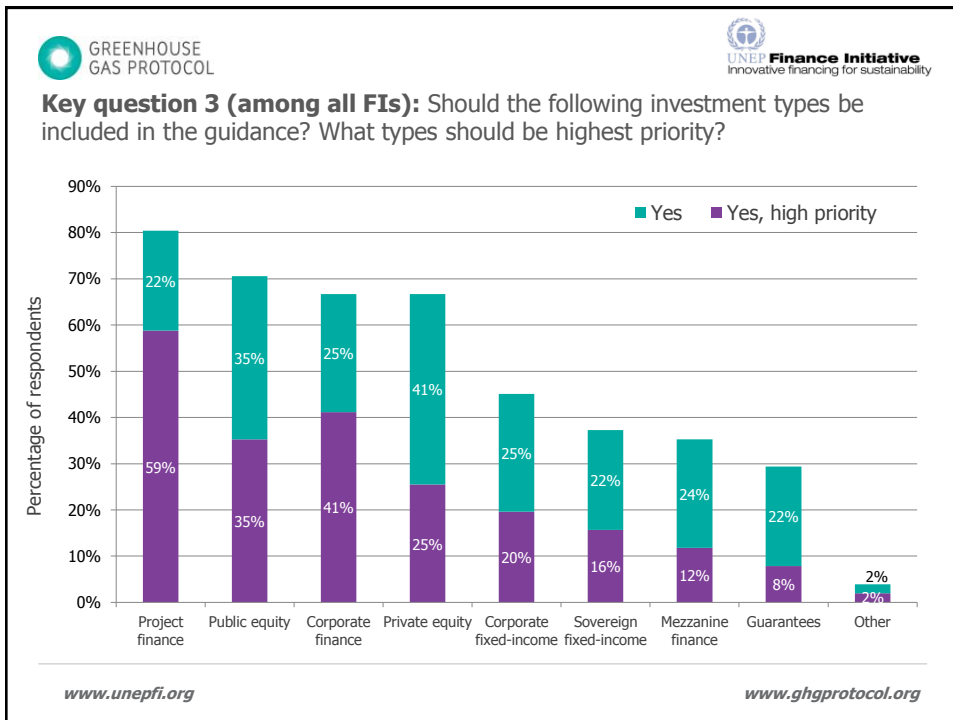
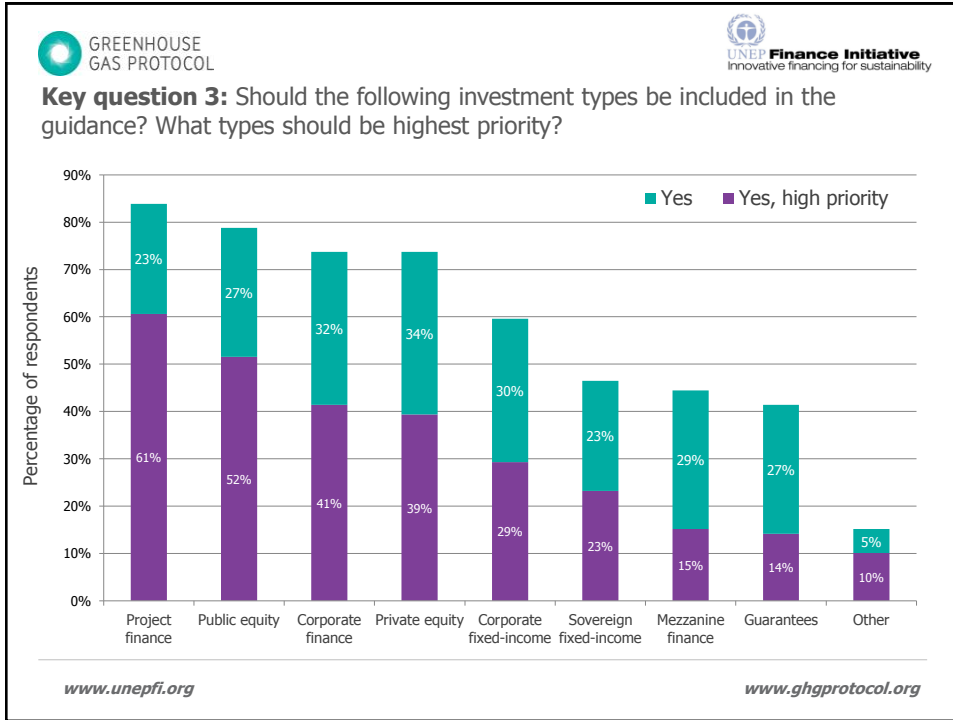
## Reasons why respondents said this is not an important business issue and that there is not a need for guidance

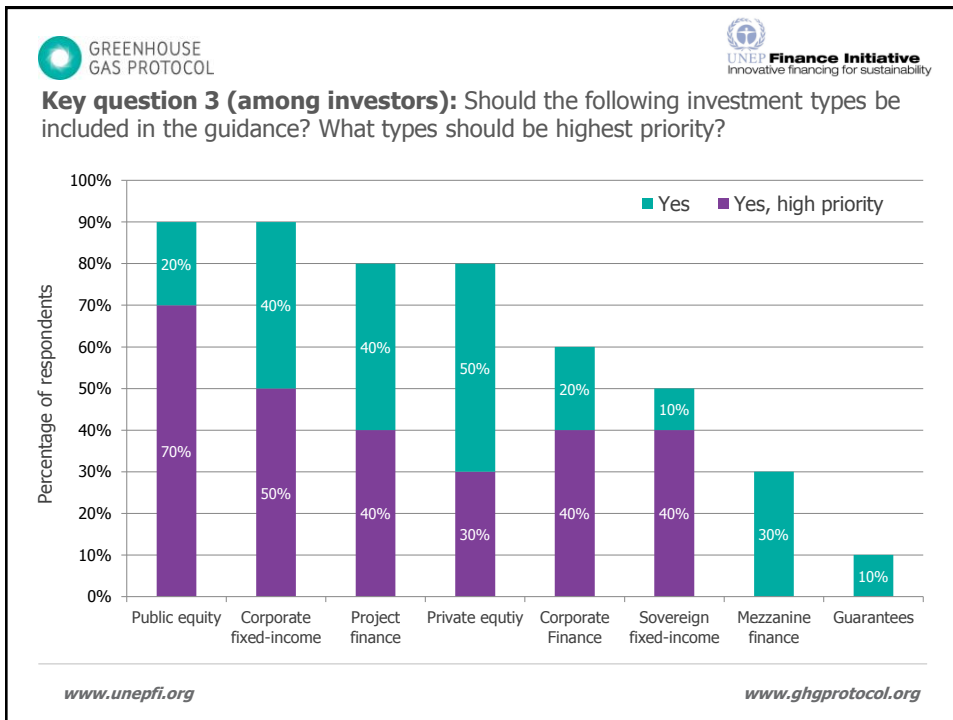
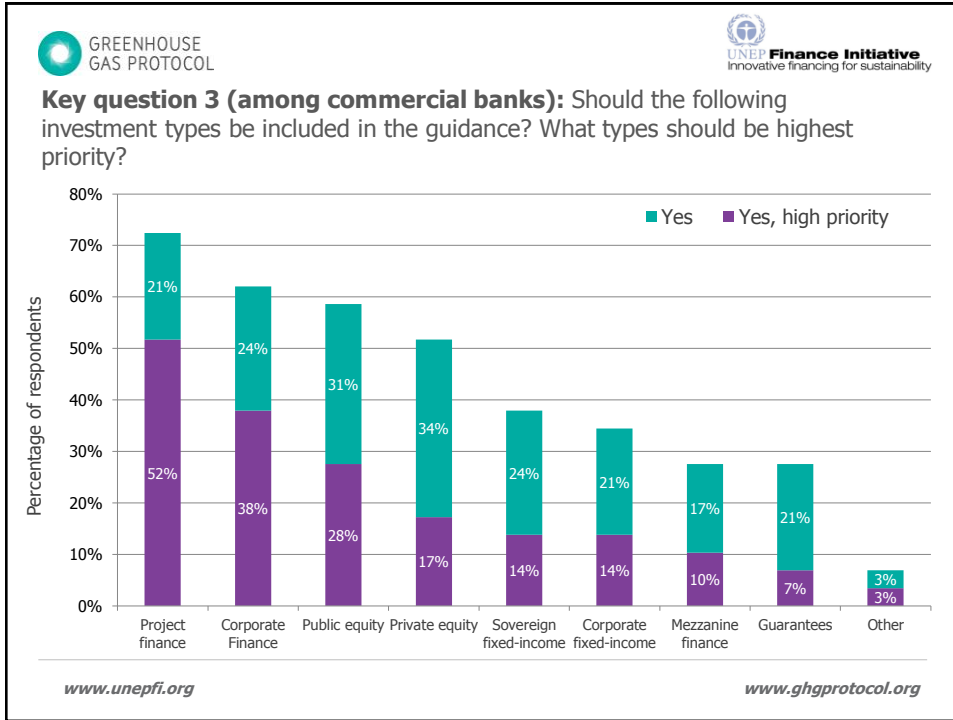
- Emissions should be measured and managed at source, not by lenders/investors
- Measuring financed emissions is prohibitively complex and time-intensive
- No link established between measuring financed emissions and risk assessment frameworks
- Financial institutions should focus on other, more useful risk assessments
- Prefer to focus on advising clients on more substantive strategies to reduce emissions



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## Factors considered by respondents when prioritizing lending/investment types:

- Level of risk
- Size of GHG emissions of the asset class
- Size of the market
- Relevance for the financing of companies
- Ability to influence



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## Challenges ahead

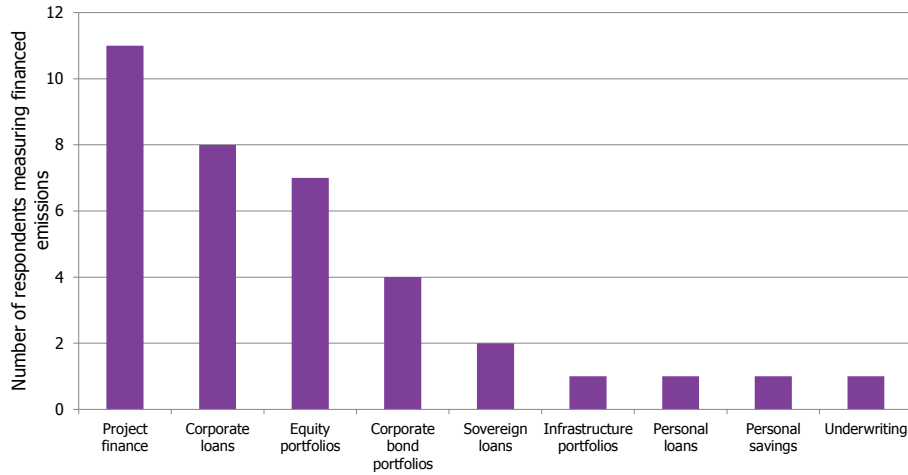
- Data availability and quality
- Normalizing emissions to enable comparison of companies
- Time and resources required
- Methodological concerns (e.g., avoiding double counting)
- Protecting client confidentiality
- Ensuring consistency between different financing activities
- Interpretation of results (unclear what the resulting figures mean)
- Lack of senior management buy-in (and resulting lack of any sanctions for non-compliance)

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## Experiences measuring financed emissions

26 of the respondents said they have measured financed emissions.



## Conclusions

- Broad interest in better understanding, measuring and managing financed emissions
- Broad interest in the availability of a standardized methodology for measuring and reporting financed emissions, but many FIs concerned about complexity and cost-benefit ratio
- Understanding business risk and opportunity is the key driver to measure financed emissions
- Complexity and cost-benefit of measuring emissions varies depending on financing/investment activity





## London workshop attendees

### Private sector financial institutions

1. Allianz Climate Solutions GmbH
2. American Express Company
3. ASN Bank
4. Australia and New Zealand Banking Group
5. AXA Group
6. Bank of America Merrill Lynch
7. Credit Agricole
8. Credit Suisse
9. Deutsche Bank
10. Hermes Fund Managers
11. HSBC
12. Midven Ltd/Rainbow Seed Fund
13. Nordic Environment Finance Corporation (NEFCO)
14. Royal Bank of Scotland
15. Societe General
16. UniCredit

### International financial institutions

1. EBRD
2. European Investment Bank
3. FMO
4. French Development Agency

### Others (e.g., NGOs and consultancies)

1. 2 Degrees Investing Initiative
2. Bank Track
3. Carbon Tracker
4. CDP
5. CPSL Banking Environment Initiative
6. Profundo
7. Trucost
8. Verco

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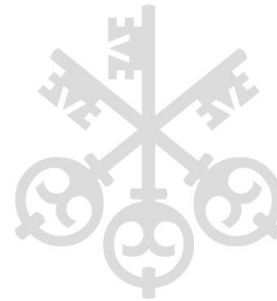
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# GHG Scope 3: The Asset Management Perspective

Bruno Bertocci  
Managing Director

*Head of Sustainable Investors*

February 25, 2013



## Sustainability: Corporate Commitment

We demonstrate and actively pursue our beliefs through a range of internal and external commitments and initiatives

### Internal Commitments

- Environmental and social stewardship are part of our core values at UBS
- Robust environmental policy that covers five core principles



- Strong track record in managing environmental challenges
  - **Responsible Supply Chain Guideline** introduced in 2008
  - **UBS Climate Change Strategy** implemented since 2006
  - **UBS Statement on Human Rights** adopted in 2006
  - **UBS Position on Controversial Activities** adopted in 2011

### External Commitments

- Participant in the **UN Global Compact** since its inception in 2000
- Founding member of the **Wolfsberg Group** in 1999
- Independent assurance of the **GRI** (Global Reporting Initiative) based sustainability disclosure
- Founder of the **UBS Optimus Foundation**
- First environmental certification (**ISO 14001**) in 1999
- Member of **EuroSif** and founding signatory of the **Carbon Disclosure Project (CDP)**
- One of the first signatories of **UN Environment Program Finance Initiative (UNEP FI)** in 1992
- Member of the **Dow Jones Sustainability Index** and **FTSE4Good Index** since their inception
- UBS Global Asset Management signatory to **UN Principles for Responsible Investment (UN PRI)**
- Global Initiative for Sustainability Ratings** steering committee
- Sustainability Accounting Standards Board™**

## Asset Management vs. Asset Owner

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- Measurement is most effective by ownership
- Asset owners can set policy directives, asset managers can only work at the behest of the owners
- Asset managers should educate and inform asset owners
- Asset managers should implement the PRI by integrating sustainability data in the decision-making process

## UBS Activities

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- Strong suite of sustainable investment options allow our clients to implement policies
- Internal sustainable KPI database (SASB-inspired) being developed to inform investment decision-making firm-wide
- Value-based investment group in the process of rating every investment option for our WM platform on sustainability criteria
- Ipad app for individual clients to help frame the sustainability discussion

## What are our enlightened clients are doing

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- Moving to implement their asset allocation objectives using sustainable options
- Requiring every manager to rate every investment (at the security level) on a set of sustainability and risk criteria
- Using their findings to inform investment policy as well as to make manager selections
- Beginning to aggregate data about holdings (early days yet)

February 2013

# IFC Greenhouse Gas Emission Estimation Initiative

**Lucas Bossard**

Climate Business Group – Finance and Policy

## IFC Portfolio GHG Accounting

IFC Management Group endorsed a proposal for implementation of portfolio GHG accounting:

- As of February 1, 2009, all new real sector projects require a GHG footprint before approval

Purpose:

For internal decision making

To be an additional form of business risk analysis

Understand the development-GHG emission trade-off

Stakeholders initially internal (management, strategy) and eventually public

## GHG Accounting Implementation

Process:

- 1) Notification email to project teams at concept stage
- 2) GHG data collected during project appraisal
- 3) Staff upload GHG calculation prior to approval

GHG data collected and enforced systematically

Responsibility rests with the investment team-> CBGSM role is one of support, monitoring, and verification

CBGSM designed the IFC Carbon Emissions Estimator Tool (CEET), based on common data available during appraisal

IFC follows the “WBCSD/WRI GHG Protocol: A Corporate Accounting and Reporting Standard”

## Status Report

Initial objective was data collection

- Portfolio data for FY10-12
- Undertook backfill for FY09 data (only active projects): 1,300+ projects

GHG analysis now moving into other areas:

GHG reductions:

To measure and report mitigation impact of climate-related projects

GHG intensity analysis (piloting over next 2 years):

Measure GHG emission improvement in across IFC portfolio

GHG accounting will go public as part of IFC Development Goals

GHG accounting were input to 2012 IFC Performance Standards Update



## Key Challenges

Data availability is biggest challenge

Staff can view as additional work

Data interpretation and/or corporate goals may lead to unintended incentives

Initial costs can be significant

Ex ante data collection is easier than ex post follow-up

## Some Successes

CEET standardized internal GHG calculations

Integrating into business cycle was a essential

- ✓ 60-70% of necessary data already collected during appraisal
- ✓ Automated data collection and enforcement improved reporting

IFC capacity building

- ✓ Design enabled non-GHG specialists to undertake calculations
- ✓ Investment teams learning carbon accounting and common sectoral emission sources

GHG accounting can be important appraisal tool

Helps identify low-cost mitigation opportunities

**Thank you!**

Lbossard1@ifc.org

<http://www.ifc.org/ghgaccounting>

## **Stanislas Dupré, 2° Investing Initiative**

Prezi presentation (with audio comments):

[http://2degrees-investing.org/#!/page\\_Resources](http://2degrees-investing.org/#!/page_Resources)



# Financial Sector Landscape

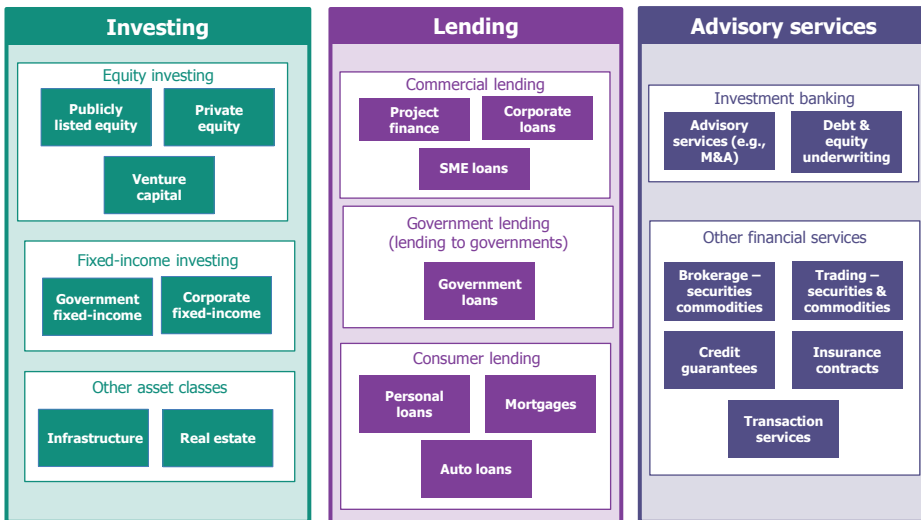
Mapping out the landscape and prioritizing within the financial sector

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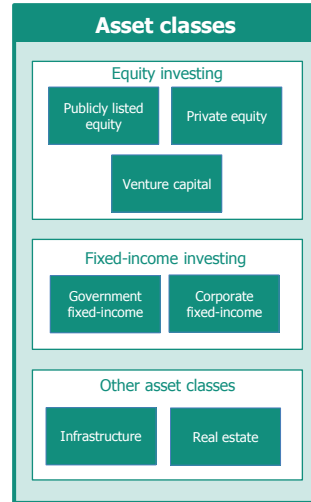
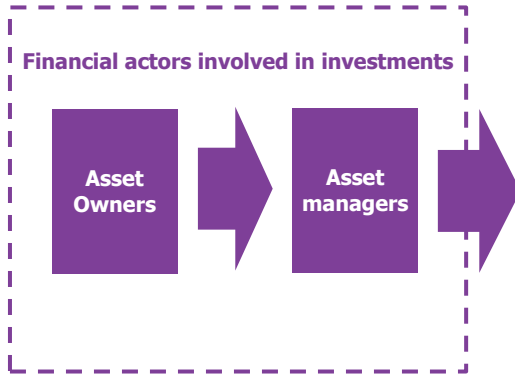
## Financial Sector Products and Services Landscape



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[www.unepfi.org](http://www.unepfi.org)

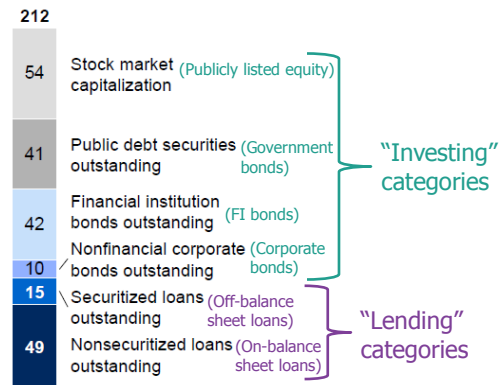
The investment value chain



Global stock of debt and equity

- Total global stock of securities was \$147 trillion in 2010
- Publicly listed equity is the single largest component (>25%)
- Total global stock of loans outstanding was \$64 trillion in 2010 (30% of total global financial stock)
- 77% of these loans (\$49 trillion) are non-securitized (i.e., on-balance sheet)

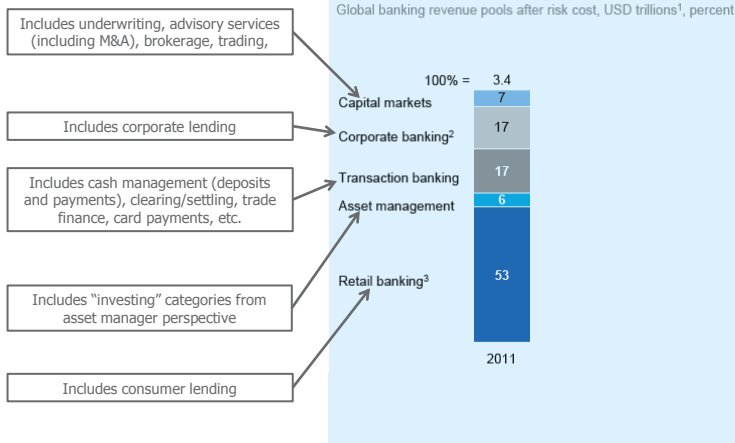
Global stock of debt and equity outstanding<sup>1</sup>  
\$ trillion, end of period, constant 2010 exchange rates



2010

Source: McKinsey Global Institute, 2011

### Global financial sector revenues by business segment



Source: McKinsey Global Institute, 2012

### Summary of On- and Off-Balance Sheet Items

#### ON-BALANCE SHEET:

- Loans outstanding** (loans to commercial, consumer and government clients)
  - \$49 trillion (23% of total global financial stock)
- Securities** (equity and fixed-income investments held on bank balance sheets)

#### OFF-BALANCE SHEET:

- Securitized loans** (\$15 trillion)
- Underwriting; advisory services; brokerage; trading**
  - 10% of sector's revenue (\$340 billion in 2011)
  - \$2.1 trillion of equity & debt issued in 2010
- Asset management**
  - 6% of sector's revenue (\$208 billion in 2011)
- Other services, including transaction services**