

# Donor Council – Meeting Minutes

Date: 22 September 2026

Time: 9:00am – 12:00pm EST

Location: New York, New York

## Attendees

### Members / participants *(Representatives in brackets)*

Amazon (*Kanika Chawla*)

Apple (*Chris Busch*)

Cargill (*Greg Downing*)

Constellation (*Katie Ott*)

Deloitte (*Kristen Sullivan*)

EY (*Veli Ivanova*)

Generation Foundation (*Chun Man Chow*)

Google (*Vrushali Gaud*)

KPMG (*Blythe Chorn*)

Meta (*Devon Lake*)

PwC (*Kevin O'Connell*)

Siemens (*Matthias Beer*)

### GHG Protocol Secretariat / Governance

Craig Hanson (Steering Committee)

Tim Mohin (CEO)

Anna Stanley-Radière (Partnerships & External Affairs)

Karen Richards (Communications)

Chris Musser (Strategy & Revenue)

## Agenda and Decisions

| Item | Topic and Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Decisions, next steps, and recommendations to Steering Committee |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| 1    | <p><b><i>Opening, Words of Welcome, and Housekeeping</i></b></p> <p>Chris opened the meeting with a welcome to Donor Council members and the standard reminders regarding the DC's remit, anti-trust requirements, Terms of Reference, conflict-of-interest policy, and the governance "firewalls" that separate donor input from technical standard-setting decisions.</p> <p>All members were invited to introduce themselves and share the issues they most wanted to address. Priorities raised included the following:</p> <ul style="list-style-type: none"> <li>- Governance and the process for finalizing standards</li> <li>- GHG Protocol communications and stakeholder engagement</li> <li>- GHG Protocol's external landscape and coordination</li> <li>- Opportunities to continue strengthening GHG Protocol's revenue generation and financial sustainability.</li> </ul> |                                                                  |

| Item | Topic and Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Decisions, next steps, and recommendations to Steering Committee                                                                                                                                                                                             |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2    | <p><b><i>Governance and Standards Development Process</i></b></p> <p>Tim provided an overview of GHGP’s continued evolution toward greater institutional maturity and the respective roles of the different bodies (e.g., Secretariat, Technical Working Groups (TWGs), Independent Standards Board (ISB), Steering Committee). Members discussed how these bodies work together through the standards-development process and welcomed the continued strengthening of GHGP’s governance model as the organization evolves.</p> <p>The discussion emphasized the importance of <b>technical integrity, practical implementation, transparency, and broad stakeholder engagement</b> in supporting standards that continue to earn widespread trust and adoption. Members also welcomed steps underway to strengthen due process and encouraged continued progress on the standards-development agenda</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <p>Tim committed to reflect on the DC input with the Steering Committee and relevant governance leads, including opportunities to continue strengthening clarity, transparency, and stakeholder engagement as the standards-development process evolves.</p> |
| 3    | <p><b><i>Communications and Stakeholder Engagement</i></b></p> <p>Karen shared an update on communications and stakeholder engagement, highlighting progress in strengthening GHGP’s external communications. Recent announcements covering the ISO partnership and harmonization agenda, the standards-development timeline, Scope 2 consultation findings, and Actions and Market Instruments generated significant interest and generally balanced coverage. The discussion highlighted the value of thoughtful, targeted engagement and the opportunity to build on this approach with an increasingly proactive communications strategy.</p> <p>Karen outlined three areas of focus going forward: deep and strategic stakeholder engagement; process-led communications that make technical information and the standards-development process accessible; and a purpose-and-impact narrative that helps audiences understand GHGP’s role and importance within the climate ecosystem.</p> <p>The discussion also explored how GHGP’s vision and mission can provide a strong foundation for this broader narrative. Members reaffirmed GHGP’s overarching ambition to enable decarbonization, supported by accurate greenhouse gas measurement and accounting. The group discussed the important distinction between sufficient accuracy and necessary precision, recognizing that different applications may require different levels of granularity.</p> <p>Members encouraged GHGP to communicate its purpose, theory of change, multi-stakeholder model, and governance approach in simple and accessible ways, both internally and externally. The group emphasized that GHGP’s ability to bring together diverse perspectives is an important source of its credibility and impact and should feature prominently in its communications. Members also noted the importance of consistently reinforcing these messages across the different bodies involved in GHGP’s work.</p> | <p>GHGP should continue to strengthen proactive communications on its purpose, multi-stakeholder governance, standards-development process, and practical value to users, using clear and accessible language and a broader range of stakeholder voices.</p> |
| 4    | <p><b><i>External Landscape and Coordination</i></b></p> <p>The DC discussed the continued evolution of the carbon-accounting landscape and the importance of collaboration across the ecosystem to provide clarity for companies and other users. Tim shared an update on GHGP’s efforts to strengthen coordination with other leading standards-setting organizations, with a focus on improving interoperability, aligning where appropriate on</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <p>GHGP should continue its efforts to strengthen coordination across the standards-setting ecosystem and explore</p>                                                                                                                                        |

| Item | Topic and Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Decisions, next steps, and recommendations to Steering Committee                                                                                   |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
|      | <p>areas such as timing and implementation, and helping stakeholders better understand how different standards work together while respecting each organization's respective remit and governance processes. Members welcomed these efforts as an important part of reducing fragmentation and supporting greater coherence across the ecosystem.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <p>opportunities to broaden engagement with sectors and organizations that can contribute to and support its work.</p>                             |
| 5    | <p><b><i>Revenue and Follow-up Discussions</i></b></p> <p>Revenue generation and financial sustainability were repeatedly identified as important topics, but the DC agreed to cover these in a follow-up due to timing constraints.</p> <p>Chris committed to organize a separate follow-up session on earned revenue and related topics.</p> <p>Members emphasized the value of translating high-level collaboration into sustained technical engagement and encouraged GHGP to continue building the organizational capacity and resources needed to support this work over time. The group also discussed the communications opportunity associated with greater ecosystem coordination, noting that collaboration among leading organizations can provide helpful clarity and confidence to stakeholders navigating a complex and evolving landscape.</p> <p>Members also discussed opportunities to further broaden participation in the Donor Council. In particular, they encouraged engagement with a wider range of sectors and companies that rely on GHGP standards and are actively working toward decarbonization. Members noted that greater sectoral diversity could bring additional perspectives and expertise to the DC while also expanding the community of organizations supporting GHGP's continued development and impact.</p> | <p>Schedule a dedicated follow-up session on earned revenue and related strategic topics, and circulate the usual meeting follow-up materials.</p> |
| 6    | <p><b><i>Other Business and Closing Remarks</i></b></p> <p>The meeting closed with appreciation for the candid and constructive discussion. The Secretariat reiterated that the DC's input on governance, communications, ecosystem coordination, and financial sustainability would inform follow-up with the Steering Committee and other relevant GHGP bodies.</p> <p>No additional issues were raised before adjournment.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                    |