Steering Committee – Meeting Minutes

Date: 18 September 2026

Time: 08:00 am – 12:00 pm ET / 2:00 pm- 6:00 pm CEST

Location: virtual

Attendees

Members

Wataru Baba (WB)
Yamide Dagnet (YD)
Richard Manley (RM)
Geraldine Matchett (GM), Chair
Katie McGinty (KM)
Ovais Sarmad (OS), Vice-Chair
Ann Tracy (AT)
Yongping Zhai (YZ)

Excused:
Julia Maris (JM)
Craig Hanson (CH)
Dominic Waughray (DW)

Guests

Suzanne Greene (SG, Independent Standards Board, Vice-Chair) *(for Agenda item 6-9)*

GHG Protocol Secretariat

David Burns (DB)
Michael Macrae (MM)*(for Agenda item 6)*
Sharon McCabe (SM)*(for Agenda item 3)*
Tim Mohin (TM)
Christopher Musser (CM) *(for Agenda item 3)*
Ralf Pfitzner (RP)
David Rich (DR) (for Agenda item 4, 6, 9)
Karen Richards (KR)
Amir Safaei (AM) (*for Agenda 4)*
Anna Stanley-Radière (AS)

Agenda and Decisions

Item	Topic and Summary	Decisions
1	***Welcome and Objectives of the meeting*** The Chair opened the meeting and thanked members for their time and the Secretariat for preparing a very rich agenda. The Chair presented the objectives of the meeting. The Secretariat introduced participants joining for the day and informed the newly appointed ISB Vice-Chair would join the meeting later.	The SC was not asked to make any decisions.
2	***Decisions today and housekeeping*** The Vice Chair presented the compliance and antitrust rules as well as topics that are due for initial or final approval today: approval of the NomCo Terms of Reference; approval of new ISB members; (pre-) approval of the Due Process Oversight Committee (DPOC) Terms of Reference and members; and approval of the Code of Conduct.	The SC was not asked to make any decisions at this point.
3	***Secretariat update*** The CEO gave a "state-of-the-union" overview. The Secretariat held its first in-person staff retreat in two years with strategy and culture days. The CEO informed about the current financial situation, recent Donor Council additions and the Secretariat presented an outlook across philanthropy, Donor Council and earned-revenue pillars. The SC discussed recent press coverage and the need to proactively communicate GHG Protocol's strong governance model.	The SC was not asked to make any decisions.

4	***Status of ISO cooperation*** The Secretariat have an update on the ISO partnership, sharing that progress is being made across the Corporate Standard, Project Standard and Product Standard. ISO is on the ISB as an observing entity, and a quarterly joint technical coordination group is working well. Differences in the governance processes of both organizations and how to address these were discussed.	The SC was not asked to make any decisions.
5	***Ecosystem cooperation*** The CEO briefly updated the SC on engagement and efforts towards even greater alignment with other standard setters in the ecosystem, including e.g., ISSB, SBTI, GRI. The SC welcomed this.	The SC was not asked to make any decisions.
6	***Standard content / learning session Scope 2*** The Secretariat presented a summary of Scope 2 public consultation outcomes and the two theories of change evolving from public consultation. Theory One ("three pillars": hourly, locational and newer resource matching ("incrementality")), evidence-based and aligned with EU CBAM and clean-energy programs) and Theory Two ("market expansion": today's broad, annual, open-geography status quo, evidenced mainly by correlation not causation). Stakeholder feedback was split between feasibility/cost concerns and integrity concerns (that proposals don't go far enough). The Secretariat informed about next steps, among others presenting the way forward to ISB in September, in-person TWG workshop in October and decisions to be taken by ISB later in the year. The SC took note of the Scope 2 status presented. The SC Chair reaffirmed that the SC oversees ISB and TWG process integrity but has no remit to decide on content.	The SC was not asked to make any decisions.
7	***Ecosystem update*** The Secretariat provided an update on GHG Protocol's engagement strategy. Developments in the ecosystem were discussed by the SC including the need to further engage with NGOs and businesses within due process. The Secretariat gave an overview of recent communication activities as well as plans for the upcoming New York Climate Week.	The SC was not asked to make any decisions
8	***Governance decisions I: Nomination Committee Terms of Reference, ISB new members, Due Process Oversight Committee, Code of Conduct*** The Secretariat presented the Nomination Committee Terms of Reference (NomCo ToR) for decision. SC members suggested some changes which are incorporated in the final version. The SC approved the NomCo ToR with edits. The Chair of the NomCo presented the recommendations on ISB membership. Interviews with one current ISB member were held and the NomCo recommends extension of the membership for another two years. Two new ISB members, Ming Xu (Chair Professor of Carbon Neutrality and Associate Dean of the School of Environment at Tsinghua University in Beijing, China) and Steve Davis (Professor of Earth Systems Science and Director of the Sustainable Solutions Lab in the Stanford Doerr School of Sustainability at Stanford University) are recommended by the NomCo, filling in open positions for Academia representatives.	The SC approved the NomCo ToR with edits. The SC approved all proposed renewals and ISB member additions. The SC approved the Code of Conduct with edits

	The SC approved all proposed renewals and ISB member additions. The Secretariat furthermore presented Due Process Oversight Committee (DPOC) ToRs and DPOC candidates as well as the draft Code of Conduct for decision. Due to time constraints, the decisions were postponed. The decision on the Code of Conduct was directed to an e-vote, after incorporating SC members' comments in the final version. The SC approved the Code of Conduct with edits. The DPOC ToR and DPOC members' decision will take place at the next SC meeting.	
9	***ISB and other standards updates*** The ISB Vice-Chair informed about current ISB's work and recent dynamics that have challenged but also further united the ISB, including external pressures, highly technical discussions, and collaborative decision making. She emphasized the ISB's independence and likened it to a multi-skilled team needing collective compromise. The ISB Vice-Chair previewed the ISB's first in-person meeting (its 24th overall) with a very full agenda, including dedicated time for team code of conduct. The Chair, CEO and further SC members thanked the ISB Vice-Chair and confirmed their continued support for ISB's work.	The SC was not asked to make any decisions
10	***Any other business*** The Chair informed about the next meeting in November and gave an outlook for 2027 meetings. A new round of SC feedback sessions will be conducted by the Vice Chair. The Chair thanked all participants and closed the meeting.	The SC was not asked to make any decisions